

October 3, 2023

Dave Kepler
President
Four Lakes Task Force
233 E Larkin Street
Midland, MI 48640

RE: Sanford Dam Restoration Project
Bid Tabulation and Intent to Award Letter
VIA EMAIL

Dave,

Spicer Group opened bids on October 10th, 2023 for the Sanford Dam Restoration Project. Multiple projects were advertised and procured by FLTF's construction manager Spence Brothers. Bid tabulations for each project have been enclosed in this letter. The projects advertised and bid are as follows:

- 101 Excavating, Paving, and Site Utilities
- 102 Structural Steel
- 103 Structural Demolition
- 104 Cast-In-Place Concrete
- 105 Roller Compacted Concrete
- 106 Primary Spillway

Spence Brothers, GEI, and FLTF reviewed the bid tabulations. Spence Brothers also performed post-bid contractor interviews to ensure the scope of work was understood and the contractor's qualifications met the requirements of FLTF for the project.

Spence Brothers recommends bids for Project 102 Structural Steel and Project 103 Structural Demolition be rejected and rebid at a later date when architectural, mechanical, electrical, and plumbing (AMEP) elements can be incorporated into the scope of work.

Spence Brothers award recommendations for the remaining Sanford Dam Restoration Projects are as follows:

- | | |
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| <ul style="list-style-type: none">• 101 Excavating, Paving, and Site Utilities
Contractor: Fisher Contracting
Amount: \$25,946,704.00• 104 Cast-In-Place Concrete
Contractor: Spence Brothers
Amount: \$12,675,000.00 | <ul style="list-style-type: none">• 105 Roller Compacted Concrete
Contractor: Fisher Contracting
Amount: \$8,600,000.00• 106 Primary Spillway
Contractor: W. Soule & Company
Amount: \$126,720.00 |
|--|--|

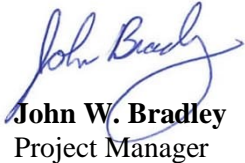
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Based on Spence Brothers procurement process, Spicer Group recommends to FLTF the intent to award the projects to the Contractor(s) in the specified amounts outlined in this letter.

If you have any questions or comments, please contact me at (517) 719-5503.

Sincerely,



John W. Bradley
Project Manager

SPICER GROUP, INC

1400 Zeeb Drive

St. Johns, MI 48879

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Cell: (517) 719-5503

E-mail: johnbradley@spicergroup.com

Copy: SGI File 126234SG22T6
Brian Boals, Spicer Group, Project Manager
Andy Baxter, GEI, Project Manager
Joe Colaianne, Clark Hill

SANFORD RESTORATION PROJECT
 BID TABULATION SUMMARY
 8/10/2323

Bid Category 101: Excavation, Paving and Site Utilities						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>Fisher Contracting Company</i>		
1	BASE BID - LUMP SUM	LS	1	Unit Price	\$25,946,704.00	

Bid Category 102: Structural Steel						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>Monarch Welding and Engineering</i>	<i>Dobson Industrial, Inc.</i>	<i>Valley Steel Co</i>
1	BASE BID - LUMP SUM	LS	1	Unit Price	Unit Price	Unit Price
				\$770,665.32	\$1,271,620.00	\$2,432,873.00

Bid Category 103: Structural Demolition						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>Adamo Group Inc</i>	<i>Fisher Contracting Company</i>	
1	BASE BID - LUMP SUM	LS	1	Unit Price	Unit Price	
				\$556,720.00	\$907,034.00	

Bid Category 104: Cast-in-Place Concrete						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>Spence Brothers</i>	<i>Grand River Construction, Inc.</i>	
1	BASE BID - LUMP SUM	LS	1	Unit Price	Unit Price	
				\$12,675,000.00	\$13,800,000.00	

Bid Category 105: Roller Compacted Concrete						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>Fisher Contracting Company</i>	<i>ASI Construction LLC</i>	
1	BASE BID - LUMP SUM	LS	1	Unit Price	Unit Price	
				\$8,600,000.00	\$10,300,000.00	

Bid Category 106: Plumbing - Primary Spillway						
08/10/2023 02:00 PM EDT						
Line Item	Item Description	UofM	Quantity	<i>W. Soule & Company</i>	<i>Johnson & Wood, LLC</i>	<i>Remer Plumbing</i>
1	BASE BID - LUMP SUM	LS	1	Unit Price	Unit Price	Unit Price
				\$126,720.00	\$148,000.00	\$165,000.00